

# Innovative Housing Policy

Fostering, Equity, Affordability, & Climate Positive Housing

AIAO Small Firms Roundtable May 5, 2022

> Heather Flint Chatto FORAGE DESIGN & PLANNING



# **Making Green** Design Accessible, Equitable, & Within Reach

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### **Heather Flint Chatto**

Heather Flint Chatto is the owner of Forage Design & Planning bringing more than 22 years of project management, urban planning and design expertise to foster innovative efforts, environmental education and design literacy.

Heather is a two time Woman of Vision Award Winner from the Daily Journal of Commerce.





### **Looking toward the future**

- How do our cities and spaces change and how does this shift to adapt for climate change?
- What does that mean for designers today?
- What tools and resources do we need to scale our impact?
- How we plan and design for resiliency and greater equity?



# Scaling Up

# Adaptive Approaches

Greening existing development



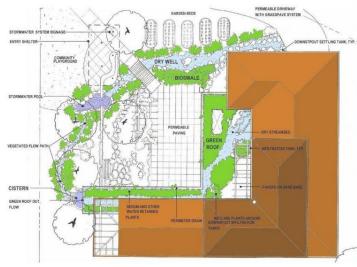
# Scaling Up

Leverage growth to integrate green infrastructure in new buildings

- Financial Incentives
- Technical Assistance Programs
- Leverage messengers & advocates







Eugene Stormwater Demonstration Home



Project Manager, Habitats Inc Green Roof
FORAGE DESIGN | GREEN ROOF SYMPOSIUM 2022



# SeQuential Biofuels EcoFueling Station Project Manager, Habitats Inc | Winner, Colleagues Choice Award

#### **NEW BUILDINGS INSTITUTE**

Zero Energy Buildings Innovation | Eq



#### ZNE Message Platform Key messages for target audiences on the

Key messages for target audiences on to what and why of ZNE.

#### "Intro to ZNE" Presentation

Customizable powerpoint presentation provides an overview of California's goals and policies for ZNE, key strategies, and case study examples.

#### ZNE Companion Guide/Fact Sheets

Collection of FAQs, resources, design strategies, and key messages for designers, commercial building owners, polymakers, and decisionmakers of schools and public buildings.

#### Case Studies: ZNE & Ultra-Low Energy Buildings

Read about ZNE and ultra-low energy building examples, including design strategies, costs, and lessons learned.

#### **ZNE** Action Bulletin

Sign up for our quarterly e-newsletter for updates on ZNE news, events, trainings, case studies, planning, policy, and research. To sign up, or to get more info about the tooliot, email heather@newbuilding.org.



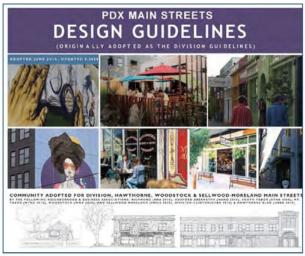


www.newbuildings.org/zne-communications-toolkit





Example above: Zero Net Energy (ZNE) Communications Toolkit for the California Public Utilities Commission, developed by Heather Flint Chatto with NBI and grant funding











City of Hoquiam Downtown & Olympic Stadium

# **Revitalization Plan**

DRAFT | APRIL 2021

#### MASTER PLAN RECOMMENDATIONS







NATURALIS | FORAGE DESIGN + PLANNING | PARAMETRIX

#### Awareness & Flood Safety | Initiatives | Note: Additional awareness raking ideas in the Roadm. document, those are samples for discussion.

Floodplain

#### Grant-funded projects to increase knowledge and value of levees and district





#### A. Wayfinding & Signage Signs make It clear where you are

in the floodplain, history of people and place, high-water levels, etc

#### B. Self-quided tour of the

Develop an app that introduces the floodplain and levees including history, environment, trails, flood safety messages, etc



VR roadshow to increase awareness and value of levees and role of district

#### Rationale

audiences

Multi-lingual

wayfinding markers

- Limited visibility of levees to larger public · High-impact: reaches all floodplain · Reminder of danger, role of District &
- need for planning

· After initial development costs, relatively

· Option to integrate with signage and trail

low cost for high awareness value

· Multi-lingual, easily accessible for all

· Local partnership opportunities

2020 - Grant writing 2021 - Project planning and sign design,tie-in branding 2022-3 - Permits fabrication, installation

Timeline

2020 - Grant writing 2021 - Create App 2022 - Launch with District kick-off

 High emotional impact 2022 - Find simulation · Available to anyone w/computer firm, create proposal

Rationale

2023 - Create & Regional reach (ex. received 80k views) launch coordinated w/bond

LRC COMMUNICATIONS ROADMAP



#### Awareness & Flood Safety | Future Initiatives

Grant-funded projects to consider after the initial founding of the district



#### D. Levee Leadership Program

Docents, rangers, awards for community leadership in floodplain stewardship, small grants program

#### E. Long-Range Strategic Plan for the Flood Plain

A landscape master planning process involves the public in site assessment. programming, priority setting, and large scale visioning. May include Arts Master Planning & watershed plan

#### F. Arts Master Plan

A landscape master planning process involves artists and public for beauty, wayfinding, history and nature

#### · Foster a sense of protective, prepared and collaborative responsibility in organizational and community culture

- · Support and honor individuals and community groups doing creative floodplain leadership
- · Opportunity to integrate planning required for a Watershed Enhancement Plan
- · Use the framework of green infrastructure planning as a compelling way to represent the ecological, economic, and social values of the managed flood plan
- Enhance levee/ floodplain visibility. media and public engagement, and Watershed Enhancement

#### 2021 - Grant writing 2022 - Hire planning consulting team and plan public process 2023 - Public

visioning event &

Timeline

2021 - Grant writing

leadership programs

2023 - Call for grants

leadership awards

2022 - Develop

2024 - Launch

plan development 2021 - Grant writing 2022- Hire team

2023 - Implement







LEVEE READY COLUMBIA 2020-2024

#### COMMUNICATIONS ROADMAP

Forage Design | CLA | Samson Consulting

## Communications Roadmap Levee Ready Columbia

# We need more innovative Models to demonstrate green and affordable housing solutions







**JOLENE'S FIRST COUSIN | COMPLETED 2020** 

28 SE GLADSTONE ST

# A community-backed solution to homelessness in Portland built without a penny of public subsidy.

Jolene's First Cousin is a mixed-use development in the heart of the Creston-Kenilworth neighborhood. The smartly-designed pair of buildings house five market-rate units (three retail and two rental apartments) and an 11-bed communal living unit, called a single-room occupancy (SRO). The SRO is leased by a Portland housing non-profit called JOIN that has been helping homeless people find places to live for over 25 years. They will sublease each of the rooms to folk in their network who are currently struggling with homelessness.

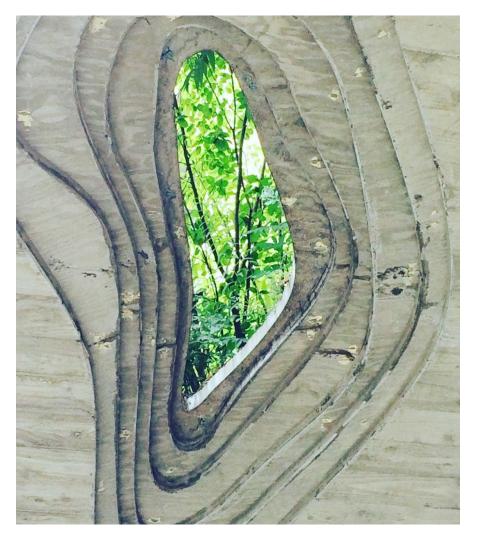
<u>Guerrilla Development</u> created Jolene's First Cousin because we felt we owed it to our city and to our citizens to find sustainable solutions to one of Portland's most pressing issues. It's our way to using our toolkit (real estate, finance, and design) to solve a major problem facing our neighbors and our communities.



How do we foster green, affordable & innovative housing?

PDX Main Streets Housing Workshop on Advancing Adaptive, Green, Affordable Housing, 2015

Photo by John Dornoff, PDX Main Streets



# Setting the Vision

- Measure to Manage
- Get the Data
- Long Range Master Planning
- Create the Pilots
- Make green buildings and innovation accessible



### ARTfarm Conceptual Design Plan

FORAGE DESIGN | PROGRESSIVE DEVELOPMENT GROUP

#### Tiny House Artist EcoVillage

TRANSFORMING A 20,000 SF SINGLE FAMILY RESIDENTIAL PROPERTY IN SE PORTLAND INTO TINY HOUSE LOW-INCOME ARTIST HOUSING

- TINY HOUSES
- BATHROOMS & SHOWERS
- COMMON SPACES (Office, Kitchen, Living Room, Storage, Laundry)

#### **NEW AMENITIES**

STORMWATER CISTERN & GREEN ROOF

COMMUNITY KITCHEN, COMMON ROOM, SHOWERS. BATHROOMS, STORAGE, DECKS, HOT TUB, SAUNA, AND SHARED OFFICE/LIBRARY

GREEN SPACES, RAISED GARDEN BEDS, FRUIT TREES COMMUNITY MARKET STAND, FIREPIT, BENCHES, GAZEBO, AND ART GARDEN

# ARTbarnARTfarm EcoHousing





ARTfarm | Existing Site Plan

# Innovative Housing Demonstration Pilot (IHDP) Policy

**Need:** Until permanent ordinances regarding innovative housing projects can be implemented, there is a need to allow a limited number of regulated innovative housing projects.

**Action:** Drawing on existing policy precedent, create a pathway to remove barriers that exist to a variety of alternative housing types that provide both greater affordability and environmental innovation.

A small set of pilot projects would help:

- test innovative housing models,
- evaluate code issues, and
- demonstrate viability with low risk.



This demonstration approach will increase the availability of built examples that model social, financial and environmental innovation in Portland neighborhoods.

# Precedent: City of Redmond, WA

# Innovative Housing Demonstration Projects (IHDP) Policy

#### **Redmond Code**

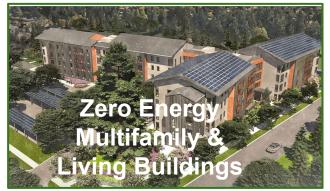
https://www.codepublishing.com/WA/Redmond/CDG/RCDG20C/RCDG2
0C3062.html

### **Policy Highlights**

- Allows for 5 alternative housing projects via an application process
- Purpose: Increase affordable housing supply, and demonstrate innovation in more diverse housing types, sizes and income mixes
- Allows flexibility in site and design standards to support and test models
- Process to identify potential zoning
   code changes to support more innovation
- Outlines submittal & review requirements
- Evaluation report provision
- 5 yr. sunset clause

# Innovative Housing Demonstration Pilot (IHDP) Examples

We need more innovative housing models for affordability, equity, and climate responsive design. These are possible now, yet unnecessary barriers prevent wider application.

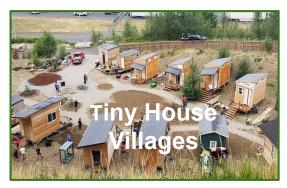






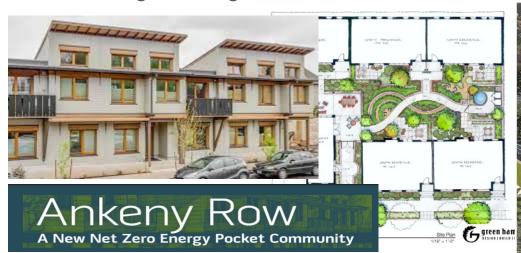






### **Environmentally Innovative**

- Zero Energy Buildings
- Zero Waste Buildings
- Passive House
- Living Buildings







### **Environmentally Innovative**

- Zero Energy Buildings
- **Passive House**
- Living Buildings
- **Zero Waste Buildings**



Hassalo on 8th. **Portland** 



27-story high rise featuring 293 units. The building is the first of its kind to receive a LEED Gold Certification from the US Green Building Council. Incorporating multiple green components, including solar energy, roof gardens membrane bioreactor-based wastewater and treatment and recycling system installed in the building's basement. The system was the first urban, residential treated wastewater reuse application permitted in the USA.

https://www.waterworld.com/international/desalination/article/16 200715/nyc-highrise-reuse-proves-decentralized-system-works

#### Affordable/Cooperative/Socially Innovative

- Cohousing
- Community Land Trusts





#### Lopez Community Land Trust

#### 4. Perpetual Affordability:

The CLT retains the option to repurchase the structures located on the land. The CLT is committed to preserving the affordability of housing and other structures.

?ustainable families and homes for a better future

Lopezclt.org



Sustainable Economic Development & Food Access | Equitable Food
Oriented Development (EFOD)

While conventional food systems work and Transit Oriented Development (TOD) may unintentionally cause harm to communities through gentrification, displacement, or extraction of local resources, EFOD instead fosters strong social capital networks, equitable asset development, increased civic engagement, and decreased displacement.

Learn more: The Kresge Foundation, released Equitable Food Oriented Development: Building Community Power



EFOD: THE POWER OF FOOD-BASED COMMUNITY DEVELOPMENT | Ashland Market & Cafe, 80+ affordable housing units (Oakland, CA) | Long-time community organization Mandela Partners worked alongside local residents and stakeholders to develop the Ashland Market and Cafe, a 2,100-square-foot food hall, incubator, and community space on the ground floor of an affordable housing complex. The project was catalyzed in partnership with a resident-led advisory committee that eventually selected four local food entrepreneurs as the facility's inaugural tenants. Ashland Market & Cafe vendors live in the surrounding neighborhoods and sell foods that reflect their heritage and family histories. To support and encourage community-based entrepreneurship, kiosks rental rates are kept well below market and tenants are offered business development workshops, micro-loans, and legal assistance. Ashland Market & Cafe was funded using an innovative, mix of financial instruments including revolving loans, \$360,000 in federal Healthy Food Financing Initiative funds, and \$1.3M in public and private investments.

## **ART**barn | ART**farm**

# Tiny House Living

Compact, low-impact, affordable

(Images from Art Farm existing Tiny House on Wheels)















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FORAGE DESIGN | PROGRESSIVE DEVELOPMENT GROUP

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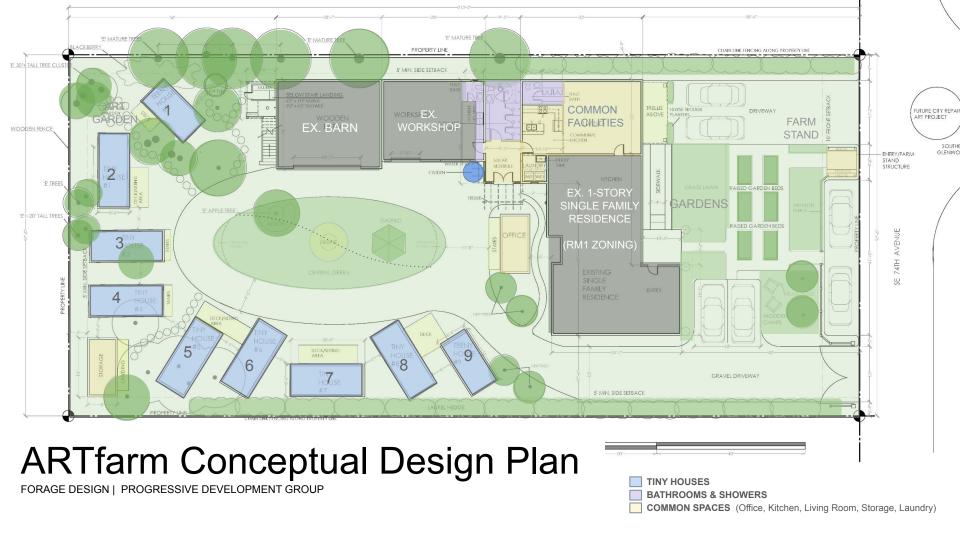


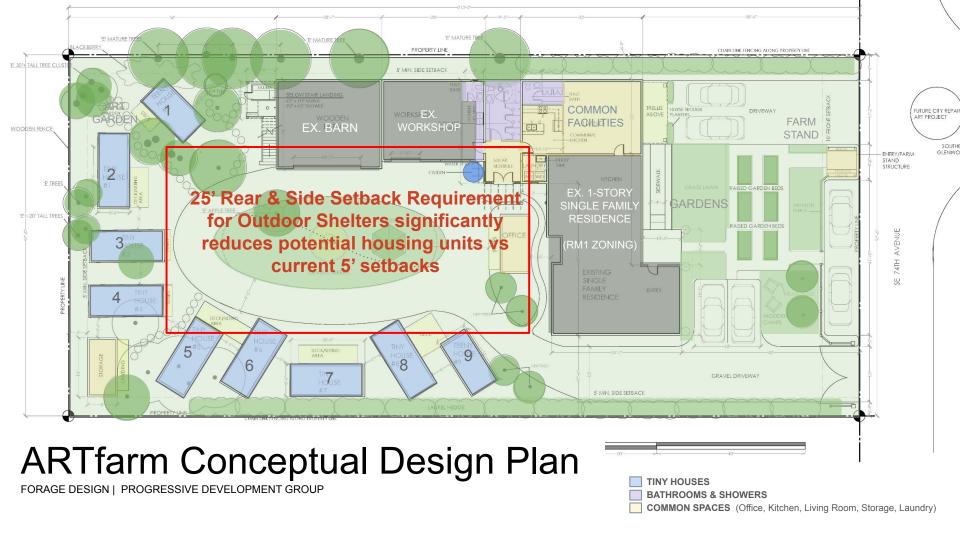


ARTfarm | Existing Site Plan



ARTfarm | Existing Site Plan





## **Tiny Homes on Wheels Cluster Housing**

#### **Benefits**

- Increases equity and accessibility of who can own/build/create housing
- Provides much needed low-cost housing with greater flexibility at a price point and market category currently missing
- Adds to diversity of affordable housing choices (both rental and owned)
- Low-impact development infill
- Adds density that fits in with existing residential neighborhoods turns more neighborhoods into density supporters with positive examples
- Transitionary development approach on the housing continuum
- Housing dignity for low-income residents is not only gained but a source of pride in their uniqueness
- Makes home ownership much more in reach for many more people



# Tiny Homes & Affordability

- -fraction of cost of typical housing
- -increases availability of sites and providers to partner in the solution
- adds to the diversity of housing choices in an expedited low-impact way
- increases pathway to ownership model

that spaces are designed to be multi-purpose. Additionally, because tiny homes are generally so much more personalized than traditional homes, you really do get more bang for your buck, so to speak, in terms of usage. Plus, a smaller price tag means less loan interst to pay; it's not uncommon for mortgage holders to end up paying an additioal 50% of what their home is worth in interest alone.

- 60% of tiny homeowners have no credit card debt.
- On average, a tiny home costs less than one-fifth what a traditional home would cost.
- The average sales price of a newly-built single-family home is \$383,900.
- The average listing price of a home on Zillow is \$275,000.
- The average cost of a built-to-suit tiny house is \$59,884.
- The average cost of a DIY home build is closer to \$23,000.
- The most luxurious tiny homes top out at \$180,000.
- One couple built their own 192-square-foot tiny home for less than \$8,000.
- 78% of tiny home dwellers own their home compared to 65% of traditional home dwellers.

Source: https://ipropertymanagement.com/research/tiny-home-statistics

# Tiny Homes/THOW & Climate Benefits

- Efficient space living translates into environmental benefits in energy, water, waste and purchasing
- Significant reductions in GhG
- 93% reduction of energy of traditional houses
- 45% decrease in ecological footprint

#### Source:

https://ipropertymanagement.com/research/tiny-home-statistics

#### **Smaller Carbon Footprint**

Living in a smaller home means less electricity or natural gas usage; it costs less to heat or cool a smaller space. Many tiny home builders also install energy-saving items like solar panels and washer/dryer combos that do the work of two machines in one.

On a related note, tiny house owners tend to use more fresh foods than pre-packaged or frozen. This is partially due to smaller fridge/freezer space, but it's also a part of the "tiny home cultre." The early interest in tiny homes was, after all, to get away from big city life and get back to nature, living as cleanly and simply as possible.

Other common behavioral changes among new tiny house dwellers include greater conservation of water, increased composting, more purposeful purchasing habits, and less housekeeping and maintanence.

- A tiny home uses about 7% of the energy that a traditional house does.
- Moving to a tiny home can decrease a household's ecological footprint by 45%.
- Tiny homes emit an average of 2,000 pounds of greenhouse gasses each year; traditional homes emit 28,000 pounds.
- Tiny homes use an average 914 kilowatt hours (kWh) each year while traditional homes use 12,773 kWh.
- The ecological footprint of the average tiny home is 3.87 global hectares (gha); a traditional home's footprint is 8.4 gha.
- 85% of tiny homes operate at above-average energy efficiency.

## Benefits of the Innovative Housing Pilot Approach

- **Innovation** Opportunity to be a leader in continuing Portland's Legacy of Innovation
- Low Risk, High Reward Small set of pilots provides a pathway to test innovative housing models, study code barriers, and demonstrate viability with low risk
- Transitionary approach Low-impact development can happen NOW while retaining future higher intensity development potential without demolition
- Climate-responsive approach Supports removing code barriers to more climate responsive and low impact housing types
- **Socially-responsive approach** Creates more opportunities to demonstrate affordable socially-supportive housing models that we have few example of (Cohousing & Community Land Trusts)

Creates a pathway to test creative affordable housing approaches we may not have considered yet.



The L.A. Dome Village was comprised of 20 Omni-Sphere domes which provided housing and supportive service for up to 34 individuals and family members. Located in the heart of downtown LA, it transformed an unsightly encampment site into a community of formerly homeless people.

# **Discussion**

Input on the Policy

- How many pilots?
- What types of innovative housing?
- Minimum # of units for impact?
- What zones?

What are the barriers you are experiencing?

What innovative projects are you working on that this could have applications for?

Opportunities for a statewide policy?

How can you get involved?

# Innovative Housing Demonstration Projects (IHDP) Policy

#### **CONCEPT ENDORSED BY:**

- Alternative Housing Network
- City Love Cottage Company
- EMA Architects
- Forage Design + Planning
- Guerrilla Development Company
- Green Urban Design

- Neil Kelly
- Placecraft Design & Build
- PDX Main Streets
- Progressive Development Group
- RESOLVE Architecture + Planning
- Woodsong & Associates













ARCHITECTURE + PLANNING

# 3 Amendments Advance Equity + Affordability + Climate

Proposed "Future Work" Amendm	nents Description	Planning Precedents	
Innovative Demonstrat (IHDP)		Redmond WA Housing Policy for Innovative Demonstration Pilots ( <u>View Code</u> )	
2 Add Tiny How Wheels (TH Cluster How	easy to customize and move	Shelter to Housing allows THOWs as Conditional Use, already allowed in Commercial/Institutional Zones; CA approach	
Add RIP Fin Implementation of the control of the co	• Fee Waivers & Reductions • Fast-Track Permitting	SDC Fee waivers for ADU's, BES loans to help reduce cost barriers to RVs/THOW hookups, past green roof incentives	

THOW: Tiny Homes on Wheels; ADU: Accessory Dwelling Unit, SDC: System Development Charges

# 3 Amendments Advance Equity + Affordability + Climate

	Proposed "Future Work" Amendments	Equity & Access	Housing Options	Affordable Strategies	Houseless Solutions	Climate Resiliency
	Innovative Housing Demonstration Policy (IHDP)		<b>/</b>	<b>/</b>	<b>/</b>	<b>/</b>
2	Add Tiny Houses on Wheels (THOW) as a Cluster Housing Type	<b>/</b>	<b>/</b>	<b>/</b>	<b>/</b>	<b>/</b>
3	Add RIP Financial Implementation Tools Increase low-carbon housing & diversity in who benefits	<b>/</b>	<b>/</b>	<b>/</b>	<b>/</b>	<b>/</b>

## "FUTURE WORK" AMENDMENT 2

## Include Tiny Homes on Wheels in Cluster Housing

#### **Benefits**

- Increases equity and accessibility of who can own/build/create housing
- Provides much needed low-cost housing with greater flexibility at a price point and market category currently missing
- Adds to diversity of affordable housing choices (both rental and owned)
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### Affordability, Equity & Climate Concerns can be mitigated

# Expand who benefits from RIP with financial tools and technical assistance.

- Without the financial tools that support adaptive development we continue to further gentrification, displacement, demolition and inequity in who benefits.
- We need the financial tools in place to help small local developers, residents and local communities with less knowledge gain access to technical assistance and resources,
- We need to help others "Age in Place" with adaptive strategies
- Financial tools can be a positive anti-displacement strategy



Industry will gravitate to hot markets where housing can be built for greatest profit. Further exacerbating the inequities of housing options in inner areas over internal conversions which would yield more affordability.

### "FUTURE WORK" AMENDMENT 3

### **Add RIP Financial Implementation Tools**

Increase low-carbon housing & diversity in who benefits

Create the Package of Financial Tools for adaptive strategies, conversions and additions to incentivize a better climate strategy over demolition and redevelopment.

- Low interest loans
- Fee Waivers
- Fast track permitting
- Tax incentives
- Technical assistance programs to help more communities do adaptive reuse and build new

These financial tools will support more fairness of who gets to build and who can afford to create and live in housing



# Support the Innovative Housing Demonstration Pilot (IHDP) Policy

- Endorse with your name or organization's logo
- Provide a testimonial or letter in support
- Advise on the policy proposal
- Advocate: write City Council, submit an op-ed,
- Testify on RIP 2
- Share on social media, email your friends and colleagues
- Donate to help us advocate and innovate <a href="https://www.pdxmainstreets.org/support-us">https://www.pdxmainstreets.org/support-us</a>

# We bring everyone to the table. The more inclusive the process, the better the design, the stronger the buy-in, and the longer-lasting the project.







Top: Neighborhood Design Center in Baltimore as inspiration, Left: Eco-demonstration Center, Right: Adaptive Green Affordable Housing Workshop by PDX Main Streets

# New Design Center for Resilient Communities

- Pro-bono planning and design with communities in need
- Policy Advocacy: Innovative Housing Demonstration Policy
  - Eco-Demonstrations &
     Placemaking (Solar Kiosk
     Resiliency Hubs)
- Research & Strategic Visioning Initiatives



# **Making Green** Design Accessible, Equitable, & Within Reach

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